Scrum Project Management

By Kim H. Pries, Jon M. Quigley

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Originally created for agile software development, scrum provides project managers with the flexibility needed to meet ever-changing consumer demands. Presenting a modified version of the agile software development framework, **Scrum Project Management** introduces Scrum basics and explains how to apply this adaptive technique to effectively manage a wide range of programs and complex projects.

The book provides proven planning methods for controlling project scope and ensuring your project stays on schedule. It includes scrum tracking methods to help your team maintain a focus on improving throughput and streamlining communications. It also demonstrates how to:

- Combine traditional project management methods with scrum
- Adapt the familiar work breakdown structure to create scrum backlogs and sprints
- Use a scrum of scrums to manage programs
- Apply earned value management, critical path, and PERT in the context of scrum

Having successfully deployed and implemented scrum across multiple companies and departments, the authors provide valuable insight into how they achieved their past successes and how they overcame the trials involved with the deployment of a scrum environment. Throughout the text they discuss improvisation, creative problem solving, and emergent phenomena?detailing the methods needed to ensure your team achieves project success.

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Editorial Review

Review
This is a great book for both scrum and non-scrum project management organizations.
Illustrations of scrum principles were explained using traditional waterfall terminologies...
--Aravind Arthanari - PM World Today

About the Author

Kim H. ("Vajramanas'') Pries has four college degrees: BA History from the University of Texas at El Paso (UTEP), BS Metallurgical Engineering from UTEP, MS Metallurgical Engineering from UTEP, and MS in Metallurgical Engineering and Materials Science from Carnegie Mellon University. In addition to the degrees, he has the following certifications:

–APICS

• Certified Production and Inventory Manager (CPIM)

– American Society for Quality (ASQ)

• Certified Reliability Engineer (CRE)
• Certified Quality Engineer (CQE)
• Certified Software Quality Engineer (CSQE)
• Certified Six Sigma Black Belt (CSSBB)
• Certified Manager of Quality/Operational Excellence (CMQ/OE)
• Certified Quality Auditor (CQA)

Mr. Pries worked as a computer systems manager ("IT"), a software engineer for an electrical utility, and a scientific programmer on defense contract. For Stoneridge, Incorporated (SRI), he has worked as:

• Software manager
• Engineering services manager
• Reliability section manager
• Product integrity and reliability director

In addition to this, Mr. Pries provides Six Sigma training for bothUTEPand SRI, cost reduction initiatives for SRI. Mr. Pries is also a founding faculty member of Practical Project Management. Additionally, in concert with Mr. Quigley, Mr. Pries is the co-founder and principal with Value Transformation, LLC, a training, testing, cost improvement, and product development consultancy. Mr. Pries is also a lay monk in the Soto tradition of Zen Buddhism and functions as an Ino for the Zen Center of Las Cruces.

Mr.Pries's first book was Six Sigma for the Next Millennium: A CSSBB Guidebook, now in a second edition as Six Sigma for the New Millennium: A CSSBB Guidebook, Second Edition (ASQ Quality Press). E-mail Mr. Pries at kim.pries@valuetransform.com

Jon M. Quigley has three college degrees: BS Electronic Engineering Technology from the University of North Carolina at Charlotte, MBA in Marketing, and an MS in Project Management from City University of Seattle. In addition to the degrees, he has the following certifications:

– Project Management Institute

• Project Management Professional (PMP)

– International Software Testing Qualifications Board (ISTQB)

• Certified Tester Foundation Level (CTFL)

In addition to the degrees and certifications, Mr. Quigley has a number of patents and awards:

• US Patent Award 6,253,131 Steering wheel electronic interface
• US Patent Award 6,130,487 Electronic interface and method for connecting the electrical systems of truck and trailer
• US Patent Award 6,828,924 Integrated vehicle communications display
• US Patent Award 6,718,906 Dual scale vehicle gauge
• US Patent Award 7,512,477 Systems and Methods for Guiding Operators to Optimized Engine Operation
• US Patent Award 7,629,878 Measuring Instrument Having Location Controlled Display
• US Published Patent Application 20090198402 Method and system for operator interface with a diesel particulate filter regeneration system
• Volvo-3P Technical Award for global IC05 Instrument cluster project 2005
• Volvo Technology Award for global IC05 Instrument cluster project April 200

Mr. Quigley has worked within a variety of capacities within the new product development organizations:

• Embedded Product Development Engineer (hardware and software)
• Product Engineer
• Test Engineer
• Project Manager
• Electrical and Electronic Systems Manager
• Verification and Test Manager

In addition to his work at Volvo 3P in Greensboro, he is a founding member of Practical Project Management, an online project management training organization. In concert with Mr. Pries, Mr. Quigley is co-founder and principal with Value Transformation, LLC, training, testing, cost improvement and product development consultancy. E-mail Mr. Quigley at jon.quigley@valuetransform.com

Collectively, Mr. Pries and Mr. Quigley are the authors of the books Project Management of Complex and Embedded Systems: Ensuring Product Integrity and Program Quality, and Testing of Complex and Embedded Systems (Taylor & Francis). Additionally, they have authored numerous magazine articles and presentations at product development conferences about various aspects of product development and project management.

Embedded Systems Design
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Embedded Design News (EDN)
Software Test and Performance (STP)
Electronics Weekly (online)
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Additional information about Mr. Pries, Mr. Quigley and Value Transformation, LLC can be found at www.valuetransform.com. There you will find areas to ask the authors questions and exchange ideas about product development.

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